

2025 Corporate Guidance
"Accelerating Progress"
PT Perusahaan Gas Negara Tbk

Jakarta, 23 January 2025







Disclaimer & Limitation of Liability

This report contains statements that may be considered forward-looking, thus the Company's actual results, performance or achievements may differ from those obtained through forward looking statements; which, among other things, are results from national and regional economic and political changes, changes in foreign exchange rates, prices, demand and supply of commodity markets, changes in corporate competition, changes in laws or regulations and accounting principles, policies and guidelines, as well as changes in assumptions used in making the forward looking statements.

In this document, PT Perusahaan Gas Negara Tbk is abbreviated into "PGN", "the Company", "PGN Group", "Subholding Gas", "Pertamina Gas Negara". The terms are associated with PT Perusahaan Gas Negara Tbk.

Number annotation in this Annual Report applies the writing rules applicable in Indonesian language.

Subholding Gas Strategic House

Vision

Mission

Ambition

Corporate Strategic



To be a provider of a greener and more sustainable world

Providing a solution from natural gas-based energy which gives added value to customers and accelerating energy transition in Indonesia

Connecting Indonesia to a Cleaner and Sustainable Energy Future

Grow and maintain existing business

T&D and Regas infrastructure



City gas network



Upstream Development & Oil/BBM Infrastructure Support

Adapt business, pursue adjacent opportunities



LNG Bunkering & Trading



Domestic Upstream LNG Infrastructure



Total solutions Energy Services Step-out and scale to new businesses



Gas to chemicals



Biomethane



H2/NH3



CO2 transport



Strategic Direction



HSSE, Risk Management & Sustainability

- Elevating our commitment to HSSE excellence.
- Addressing risk management framework & business continuity plan
- Continually reducing carbon emission and maintaining ESG rating score at the Medium Risk level or Level C



Fulfil demand by optimizing piped gas and LNG into the supply portfolio



 Accelerate Transmission and Distribution infrastructure connectivity and availability to enhance gas utilization in existing and new market



- Strengthening performance by optimizing LNG terminal and gas infrastructure
- Business diversification (crude and fuel oil pipeline transport, Global LNG trading, development of clean & renewable energy business/biomethane)



- Continued **focus on market expansion** and **gas infrastructure development** in key region (Java, Sumatra, Kalimantan, and Eastern Indonesia).
- Optimizing upstream assets to maintain production and reserve.



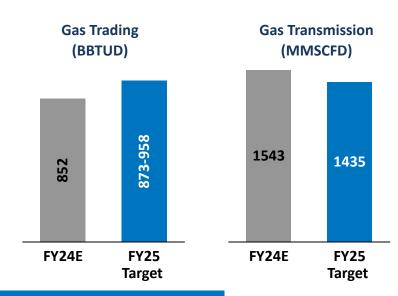


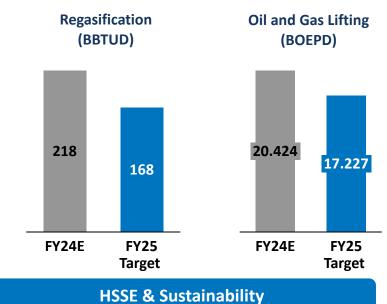


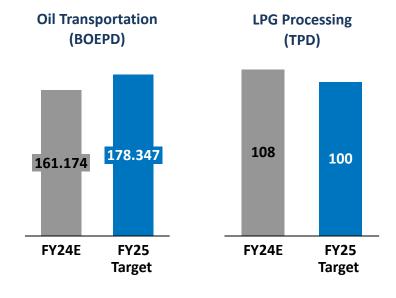
Corporate Target



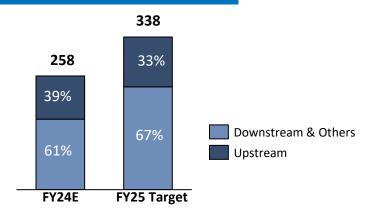
Operating Metrics

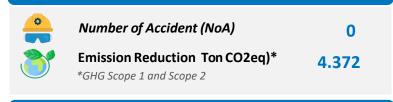






Capex (US\$ Million)





Key Challenges

- · Security of supply
- Infrastructure connectivity
- Regulations harmonization
- Global Economic volatility
- Global crude price volatility

Key Assumptions

1.	Economic Growth	5,1%
2.	Inflation Rate	3,0%
3.	Exchange Rate (Rp/US\$)	Rn1

3. Exchange Rate (Rp/US\$) Rp16.000,-4. Oil Price (ICP) US\$82/barrel

Strategic Program & Investments





Customer Attachment

Commercials & Industries in Java and Sumatra (Pipeline incl. additional supply from JTB); CNG and LNG Retail (Beyond Pipeline)



Transmission & Distribution Infrastructure

Tegal-Cilacap Gas Pipeline, WNTS-Pemping Gas Pipeline, Industrial estate in Central Java (KIK Kendal)



City Gas Project

Development and expansion of city gas network in Java & Sumatera



Crude & Fuel Oil Infrastructure

Fuel Oil pipeline to deliver fuel oil from fuel depo in Cikampek to fuel depo in Plumpang



Upstream

Drilling Development (WK Pangkah, WK Ketapang, WK Fasken), PSC Extension WK Muara Bakau, and Workover WK Muriah



LNG Trading & Services

Global LNG Trading, LNG Hub & Storage, LNG Bunkering for marine fuel.



Unlocking Demand through Beyond Pipeline (CNG, LNG)



Beyond pipeline business for smelter (study), power plant (study)



Low Carbon Business



Biomethane and Gas Derivatives Development.

Risk Management & Sustainability





Risk Management Strategy





Sustainablity Vision

To be the prominent and reliable National Gas Company with international standard in natural gas availability and utilization as well as being recognized as an environmentally-friendly, responsible-socially and good corporate governance-company.





Corporate ESG Risk Rating 2024

 Negligible
 Low
 Medium
 High
 Severe

 0-10
 10-20
 20-30
 30-40
 >40

1st = lowest risk)	1g roup (1st = lowest ri	king y Group (1
9 out of 80	ties	tilities
210 out of 678		es
se 8096 out of 16179		se I Univers
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Full Update Report 13 Des 2024

ESG RISK RATING HISTORY			
29,6 28,5 28,1 28,1 24,7 20,2			
2019 2020 2021 2022 2023 2024			
M\(\tau\) RNINGSTAR SUSTAINALYTICS			



Terima Kasih | Thank You

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